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|---|---------------------|--|
| Committee(s): | Date(s): | |
| Planning & Transportation Committee | 15 December 2014 | |
| Subject: REVENUE AND CAPITAL BUDGETS - 2015/16 | Public | |
| Report of: The Chamberlain Director of the Built Environment Director of Culture, Heritage & Libraries | For Decision | |
| <p><u>Summary</u></p> <p>This report is the annual submission of the revenue and capital budgets overseen by your Committee. In particular it seeks approval to the provisional revenue budget for 2015/16, for subsequent submission to the Finance Committee. Details of the Committee's draft capital budget are also provided. The budgets have been prepared within the resources allocated to each Director.</p> <p>Business priorities for the forthcoming year include:</p> <p>Director of the Built Environment</p> <ul style="list-style-type: none"> • Supporting the ongoing Service Based Reviews to deliver savings for 2015/16 and beyond; • 2015/16 will be a year of delivering high profile external schemes, maintaining our high quality external services whilst continuing the improvement to our internal processes; • Developing our Road Danger Reduction Plan will be a high priority; and • Modernisation of the Planning Service. <p>Director of Culture Heritage & Libraries</p> <ul style="list-style-type: none"> • The department's mission statement is to educate, entertain and inform, through discovery of our amazing range of resources. | | |

| Summary Of Table 1 | Latest Approved Budget 2014/15 £'000 | Original Budget 2015/16 £'000 | Movement £'000 |
|--------------------------------------|--------------------------------------|-------------------------------|----------------|
| Expenditure | 31,002 | 28,303 | (2,699) |
| Income | (24,309) | (22,144) | 2,165 |
| Support Services and Capital Charges | 9,532 | 11,134 | 1,602 |
| Total Net Expenditure | 16,225 | 17,293 | 1,068 |
| | | | |

Overall, the 2015/16 provisional revenue budget totals £17.293m, an increase of £1,068,000 compared with the latest approved budget for 2014/15. The main reasons for this increase are:

- Variations between expenditure and income relate to the 2014/15 Local Implementation Plan Programme of £880,000 and Street Scene works of £480,000, which were off-set by matching reductions in income contributions.
- Reduction in transfers to reserve of £742,000 mainly as a result of reductions in Penalty Charge Notice income of £644,000 due to the ban on CCTV enforcement for on On-Street Parking.
- One-off carry forwards from 2013/14 totalling £232,000 are included in the 2014/15 latest approved budget.
- Effects of Service Based Review savings.
- An increase in support services and capital charges of £1,570,000, relating mostly to increases in highway infrastructure asset depreciation costs, as a result of significant anticipated capital expenditure in 2014/15 in respect of the Aldgate project.

Recommendations

The Committee is requested to:

- Review the provisional 2015/16 revenue budget to ensure that it reflects the Committee's objectives and, if so, approve the budget for submission to the Finance Committee;
- Review and approve the draft capital budget;

- Authorise the Chamberlain to revise these budgets to allow for further implications arising from potential budget developments including changes to the Additional Works Programme and changes in respect of recharges.
- Note that the Service Based Review changes reported to your Committee on 11th November 2014 which were agreed, have been included in 2014/15 and 2015/16 budgets.

Main Report

Introduction

1. This report sets out the proposed revenue and capital budgets for 2015/16. The revenue budget management arrangements are to;
 - Provide a clear distinction between local risk, central risk and recharge budgets.
 - Place responsibility for budgetary control on departmental Chief Officers.
 - Apply a cash limit policy to Chief Officers' budgets.
2. The provisional budget for 2015/16 has been analysed by the service expenditure and compared with the latest approved budget for the current year (see Table 1).
3. The report also compares the current year's budget with the forecast outturn.

Business Planning Priorities

Director of the Built Environment

4. Over 2015/16 my Department will build on the cross-cutting objectives which were outlined in my 2014 business plan. These objectives will shape the City and our contribution as a department to City business in next few years.
 - I. To deliver the Aldgate Highway Change and Public Realm Project.
 - II. To contribute to the City's Cultural Hub Working Party.
 - III. To future-proof the City.

- IV. Improve departmental and corporate data sharing and use of GIS (Graphical Information Systems).
 - V. To Implement the City's Community Infrastructure Levy (CIL).
5. Of course these objectives are in addition to the day to day work of the divisions, and the challenges these operations present, and will include: the Service Based Reviews; the Thames Tunnel Tideway; Road Danger Reduction Partnership; the Aldgate project; and our contribution to the Cultural Hub.
 6. Our highways team must manage the continuing demand on our highways, managing the demand for utilities and expectations of users. Across the Development Management service we must balance the need for new builds alongside the sensitivity of our heritage assets. Our District Surveyor is under continued pressure to deliver a first class service while competing against the private sector and on Planning Policy our engagement with the Mayor will be significant as the London Plan Further Alterations are the subject of consultation and examination.
 7. This budget supports the needs of my department to deliver our business and our key business objectives.

Director of Culture, Heritage and Libraries

8. The department's mission statement is to educate, entertain and inform, through discovery of our amazing range of resources. The four Strategic Aims are:
 - To refocus our services with more community engagement and partnerships with others.
 - To transform the sense of the City as a destination.
 - To continue to use technology to improve customer service and increase efficiency.
 - To further develop the City's contribution to the life of London as a whole.

Proposed Revenue Budget for 2015/16

9. The proposed Revenue Budget for 2015/16 is shown in Table 1 below analysed between:
 - Local Risk budgets – these are budgets deemed to be largely within the Chief Officer's control.

- Central Risk budgets – these are budgets comprising specific items where a Chief Officer manages the underlying service, but where the eventual financial outturn can be strongly influenced by external factors outside of his/her control or are budgets of a corporate nature (e.g. interest on balances and rent incomes from investment properties).
 - Support Services and Capital Charges – these cover budgets for services provided by one activity to another. The control of these costs is exercised at the point where the expenditure or income first arises as local or central risk.
- 10.** The provisional 2015/16 budgets being presented to your Committee, and under the control of the Directors of the Built Environment and Culture, Heritage & Libraries, have been prepared within the resources allocated to each Director and in accordance with guidelines agreed by the Policy & Resources and Finance Committees. These include:
- 2% uplift for inflation.
 - Proper control of transfers of non-staffing budget to staffing budgets.
 - The inclusion of the Service Based Review expenditure reductions of £492,000 and increased incomes of £500,000 that were agreed by the Policy and Resources Committee on 4th September 2014.
- 11.** Income and favourable variances are presented in brackets. An analysis of this revenue expenditure by Service Managed is provided in Appendix 1. Only significant variances (generally those greater than £50,000) have been commented on in the following paragraphs.
- 12.** Overall there is an increase of £1,068,000 in the overall budget between the 2014/15 latest approved budget and the 2015/16 original budget. This movement is explained by the variances set out in the following paragraphs.

| TABLE 1 PLANNING & TRANSPORTATION COMMITTEE SUMMARY – ALL FUNDS | | | | | | |
|--|--------------------------------|--------------------------------|--|--|---|------------------------|
| Analysis of Service Expenditure | Local or Central Risk | Actual 2013-14 £'000 | Latest Approved Budget 2014-15 £'000 | Original Budget 2015-16 £'000 | Movement 2014-15 to 2015-16 £'000 | Paragraph Reference |
| EXPENDITURE | | | | | | |
| Employees | L | 9,772 | 10,396 | 10,653 | 257 | 13 |
| Employees | C | 15 | 23 | 0 | (23) | |
| Premises Related Expenses (see note i) | L | 5,985 | 6,095 | 5,188 | (907) | 14 |
| Premises Related Expenses (see note i) | C | 2,984 | 1,086 | 1,107 | 21 | |
| City Surveyor – Repairs & Maintenance | L | 604 | 965 | 1,155 | 190 | 15/28 |
| Transport Related Expenses | L | 28 | 30 | 21 | (9) | |
| Supplies & Services (see note ii) | L | 1,991 | 2,307 | 1,262 | (1,045) | 16 |
| Supplies & Services (see note ii) | C | (777) | 55 | 55 | 0 | |
| Third Party Payments | L | 4,166 | 3,275 | 3,323 | 48 | 17 |
| Transfer to Reserve | C | 5,364 | 5,256 | 4,514 | (742) | 18 |
| Contingencies | L | 0 | 582 | 384 | (198) | 19 |
| Contingencies | C | 0 | 15 | 15 | 0 | |
| Supplementary Revenue Projects | C | 312 | 917 | 626 | (291) | 20 |
| Total Expenditure | | 30,444 | 31,002 | 28,303 | (2,699) | |
| INCOME | | | | | | |
| Other Grants, Reimbursements and Contributions | L | (1,867) | (1,568) | (179) | 1,389 | 14, 16 & 21 |
| Other Grants, Reimbursements and Contributions | C | (2,120) | (896) | (604) | 292 | 20 |
| Customer, Client Receipts | L | (7,704) | (7,675) | (7,561) | 114 | 22 |
| Customer, Client Receipts | C | (9,410) | (8,995) | (8,351) | 644 | 23 |
| Transfer from Reserves | L | (81) | (79) | 0 | 79 | 24 |
| Transfer from Reserves | C | (1,994) | (2,339) | (2,613) | (274) | 25 |
| Recharges to Capital Projects | L | (1,518) | (2,757) | (2,836) | (79) | 26 |
| Total Income | | (24,694) | (24,309) | (22,144) | 2,165 | |
| TOTAL EXPENDITURE/ (INCOME) BEFORE SUPPORT SERVICES AND CAPITAL CHARGES | | 5,750 | 6,693 | 6,159 | (534) | |
| SUPPORT SERVICES AND CAPITAL CHARGES | | | | | | |
| Central Support Services and Capital Charges | | 9,443 | 8,516 | 10,131 | 1,615 | 27 |
| Recharges within Fund | | 960 | 1,017 | 1,004 | (13) | |
| Recharges Across Funds | | (1) | (1) | (1) | 0 | |
| Total Support Services and Capital Charges | | 10,402 | 9,532 | 11,134 | 1,602 | |
| TOTAL NET EXPENDITURE/(INCOME) | | 16,152 | 16,225 | 17,293 | 1,068 | |

Notes - Examples of types of service expenditure:-

- (i) Premises Related Expenses – includes repairs & maintenance, energy costs, rates, water services, cleaning and domestic supplies
- (ii) Supplies and Services – Equipment, furniture, materials, uniforms, printing, stationery, professional fees, grants & subscriptions

13. A net increase of £257,000 in employee costs mainly relates to departmental provision for pay award, increments, re-gradings and vacancies in 2014/15 being filled in 2015/16.
14. A reduction of (£907,000) from the 2014/15 premises related expenses budget is principally due to the one-off effects of additional spend of £100,000 for carriageway resurfacing repairs in 2014/15, and a reduction of £456,000 in highway schemes relating to the Local Implementation Plan (LIP) programme and Street Scene revenue works of £315,000.
15. An increase of £190,000 relates to the additional works programme, reflecting changes in the composition and phasing of the works.
16. A reduction of (£1,045,000) in supplies and services expenditure mainly relates to one-off spends in 2014/15 on externally funded projects including, the City's LIP programme of £649,000; carry forward monies from 2013/14 of £207,000, Local Plan works programme of £79,000 and £137,000 reduction in spend on costs associated with the relocation of office staff at Tower Bridge.
17. The increased third party payment costs of £48,000 principally relate to uplift in contract costs in 2015/16 for On-Street and Off Street parking contracts.
18. A net decrease in the transfer to reserve of (£742,000) reflects anticipated income reductions of £890,000 mainly relating to penalty charge notice (PCN) fines as a result of a ban on CCTV enforcement, which were partly offset by decreases in the net operating costs for on-street parking activities, due to the reduction in the Parking Enforcement contract.
19. The decrease relates to the balance of spend which the Director of Built Environment has yet to allocate and is currently in discussion with the Chamberlain on how best to deal with fluctuating income streams as a result of development activity which may not be sustainable in future years.
20. The reduction in spend relates to revenue expenditure funded from capital under statute for Aldgate Highway changes, any spend is off-set by matching income contributions.
21. The reduction in income from grants, reimbursements and contributions is mainly due to reduced funding of the LIP programme which has been offset accordingly with decreased scheme expenditure (see paragraphs 14 and 16).
22. The decrease in income mainly relates to the income loss for White's Row car park closure and a drop in administration fee income of £31,000 for recoverable works in the Drain and Sewers service.

- 23.** The reduction in income is mainly due to a drop in penalty charge notice fines of £890,000 as a result of banning the use of CCTV enforcement. This has been offset by an increase in parking meter income of (£242,000).
- 24.** The reduction in transfers from reserves was due to a one-off draw down in reserves in 2014/15 to fund costs relating to the Local Plan works programme (see paragraph 16).
- 25.** Increase in transfers from the Parking Meter Reserve relates to the need to fund increases in City Surveyor's repairs and maintenance costs of £183,000 and cover a shortfall in car park fees of £58,000.
- 26.** The increase in recharges to capital projects reflects the increase in employee costs for staff working on capital projects which are fully recovered from TFL/S106/S278 monies.
- 27.** An increase in central support services and capital recharges reflects the net impact of changes in the budgets of central departments and their apportionment between committee, as shown in Appendix 2. The increase of £1,615,000 is mainly due to additional highway infrastructure asset depreciation costs, as a result of significant anticipated capital expenditure in 2014/15 in respect of the Aldgate project and other schemes including Riverside Walkway, various street scene and security enhancement schemes.

28. The increase of £190,000 in the budget for the City Surveyor’s additional works programme reflects changes in the composition and phasing of the works. See Table 2 below.

| TABLE 2 - CITY SURVEYOR LOCAL RISK | Latest Approved Budget 2014/15 £'000 | Original Budget 2015/16 £'000 | Movement 2014/15 to 2015/16 £,000 |
|--|--|--|--|
| Repairs and Maintenance | | | |
| Additional Works Programme | 582 | 805 | 223 |
| Minor Improvements Planned Re-active & Cyclical Works | | | |
| Highways | 186 | 186 | 0 |
| Off Street Parking | 176 | 144 | (32) |
| Town Planning | 21 | 20 | (1) |
| Total City Surveyor | 965 | 1,155 | 190 |

29. Budgets have provisionally been included for the 2015/16 additional works programme based on bids considered by the Corporate Asset Sub Committee in June 2014. However, a decision on the funding of the programme is not due to be made by the Resource Allocation Sub Committee until December 2014. It may therefore be necessary to adjust budgets to reflect the Resource Allocation Sub Committee’s decision.

30. Analysis of the movement in manpower and related staff costs are shown in Table 3 below (see explanation of financial movement in paragraph 13).

| Table 3 - Manpower statement | Latest Approved Budget 2014/15 | | Original Budget 2015/16 | |
|--|-------------------------------------|---------------------------|-------------------------------------|---------------------------|
| | Manpower Full-time equivalent | Estimated cost £000 | Manpower Full-time equivalent | Estimated cost £000 |
| Director of Built Environment | | | | |
| Town Planning | 47.4 | 2,467 | 48.4 | 2,504 |
| Planning Obligations | 2.2 | 116 | 2.2 | 117 |
| Transportation Planning | 35.6 | 2,213 | 35.6 | 2,089 |
| Road Safety | 2.0 | 121 | 2.0 | 105 |
| Building Control | 24.0 | 1,412 | 26.6 | 1,484 |
| Structural Maintenance/Inspections | 4.6 | 272 | 4.6 | 275 |
| Highways | 21.8 | 1,234 | 23.8 | 1,293 |
| Traffic Management | 14.3 | 577 | 15.3 | 648 |
| Off Street Parking | 2.0 | 89 | 2.0 | 96 |
| On Street Parking | 11.4 | 482 | 13.4 | 557 |
| Drains & Sewers | 8.0 | 376 | 8.0 | 381 |
| Total Director of Built Environment | 173.3 | 9,359 | 181.9 | 9,549 |
| | | | | |
| | | | | |
| Director of Culture, Heritage & Libraries | | | | |
| Tower Bridge Operational | 27 | 1,037 | 27 | 1,104 |
| Total Director of Culture, Heritage & Libraries | 27 | 1,037 | 27 | 1,104 |
| | | | | |
| TOTAL PLANNING & TRANSPORTATION | 200.3 | 10,396 | 208.9 | 10,653 |

Potential Further Budget Developments

31. The provisional nature of the 2015/16 revenue budget recognises that further revisions may be required, including in relation to:

- Decisions on funding of the 2015/16 Additional Work Programme by the Resource Allocation Committee in December 2014;
- Budget reductions to capture savings arising from the on-going Service Based Reviews;
- Central and departmental recharges.

Revenue Budget 2014/15

32. The forecast outturn for the current year is currently in line with the latest approved budget of £16.225m. A budget of £597,000 is included in the forecast outturn for the Director of the Built Environment, for which he is currently in discussion with the Chamberlain on how best to deal with fluctuating income streams as a result of development activity which may not be sustainable in future years.
33. It is anticipated that the Director of Culture, Heritage & Libraries will remain within his resource allocation.

Bridges' Repairs, Maintenance and Major Works Fund

34. The Bridges Repairs, Maintenance and Major Works Fund is operated to provide sufficient resources to meet the maintenance costs of the five bridges over a period of 50 years.
35. The balance of the Fund stood at £127.9m as at 1 April 2014, which comprised of property investments of £24.6m, managed investments of £84.8m and cash of £18.5m. In accordance with the management of the fund, the Director of Built Environment has reviewed and updated the schemes included in the 50 year projections to 2064/65. A summary of the works projection and consequent contributions from Bridge House Estates is shown below in Table 4.

| Table 4: Thames Bridges' Repairs, Maintenance and Major Works Fund 50 Year Works and Required Contributions Projection to 2064/65 | | |
|--|----------|------------------|
| | £'000 | £'000 |
| Balance brought forward 1st April 2014 | | (127,953) |
| Planned Expenditure (inflated at 2% pa): | | |
| - Blackfriars Bridge | 46,863 | |
| - Southwark Bridge | 45,922 | |
| - London Bridge | 20,959 | |
| - Millennium Bridge | 26,672 | |
| - Tower Bridge | 96,798 | |
| | | 237,214 |
| Forecast Income: | | |
| - Managed Investments | (96,532) | |
| - Interest Accruing | (4,368) | |
| - Rental Income from Bridge House Estates | (58,741) | |
| | | (159,641) |
| Net balance before planned contributions | | (50,380) |
| Planned contributions to Fund | | (92,158) |
| Forecast Balance as at 31st March 2065 | | (142,538) |

36. Within the budgets provided for you as part of the overall Bridges Repairs Fund, there are a number of supplementary revenue projects which will be required to proceed through the gateway approval procedure. Over the last few years, there has been an underspend in supplementary revenue projects on the bridges as a result of the introduction of the gateway approvals process. These projects have now been re-programmed and will be completed over the coming years.
37. The forthcoming projects which will be required to proceed through the gateway approval procedure are summarised in the table below:

| Table 5 | | |
|--------------------|---|----------------------|
| Bridge | Project | Starting Date |
| Blackfriars Bridge | Parapet repairs/strengthening | 2015/16 – 2016/17 |
| Southwark Bridge | Joint replacement & footway strengthening | 2015/16 |
| London Bridge | Bearing replacement | 2015/16 – 2018/19 |
| Millennium Bridge | Cable re-tensioning | 2015/16 |
| | Paint touch-up | 2015/16 |
| Tower Bridge | Window Repair/Replacement | 2016/17 |
| | Insulation of Walkway Roofs | 2015/16 |
| | High Voltage System replacement | 2015/16 |
| | Bascule Deck Replacement | 2016/17 |

Draft Capital and Supplementary Revenue Budgets

38. The latest estimated costs for the Committee's draft capital and supplementary revenue projects are summarised in the Table below.

| Capital & Supplementary Revenue projects - latest estimated costs | | | | | | | | |
|---|--|----------------------|---------|---------|---------|---------|----------------|--------|
| Service Managed | Project | Exp. Pre 01/04/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | Later Years | Total |
| | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| CITY FUND | | | | | | | | |
| <u>Pre-implementation</u> | | | | | | | | |
| | Street lighting strategy | 42 | 8 | | | | | 50 |
| | Roads | 712 | 177 | | | | | 889 |
| | Security & landscaping schemes | 66 | 25 | | | | | 91 |
| | Street scene enhancements | 466 | 126 | 17 | | | | 609 |
| | Cheapside strategy | 129 | 57 | 20 | | | | 206 |
| | Riverside Walk enhancement strategy | 75 | 71 | | | | | 146 |
| | Barbican area strategy | 197 | 300 | 241 | | | | 738 |
| | Eastern City cluster | 140 | 225 | | | | | 365 |
| | Bank area strategy | 261 | 292 | 202 | | | | 755 |
| | Fenchurch/Monument strategy | 17 | 96 | | | | | 113 |
| | West Smithfield strategy | 0 | 30 | 90 | | | | 120 |
| | Aldgate & Tower area strategy | 2,068 | 889 | 102 | 101 | 102 | | 3,262 |
| | Chancery Lane area enhancement | 27 | 53 | | | | | 80 |
| | Fleet Street area strategy | 67 | 104 | | | | | 171 |
| | Liverpool area strategy | 228 | 146 | | | | | 374 |
| <u>Authority to start work granted</u> | | | | | | | | |
| | Information technology | 804 | 143 | | | | | 947 |
| | Roads | 6,656 | 521 | | | | | 7,177 |
| | Security, Walkways & landscaping schemes | 2,710 | 712 | | | | | 3,422 |
| | Street scene enhancements | 6,446 | 1,899 | 746 | 54 | | | 9,145 |
| | Cheapside strategy | 2,151 | 502 | | | | | 2,653 |
| | Riverside Walk enhancement strategy | 739 | 2,193 | 407 | | | | 3,339 |
| | Barbican area strategy | 410 | 1,530 | | | | | 1,940 |
| | Eastern City cluster | 207 | 171 | 765 | 579 | | | 1,722 |
| | Bank area strategy | 3 | 266 | | | | | 269 |
| | Fenchurch/Monument strategy | 188 | 576 | | | | | 764 |
| | Aldgate & Tower area strategy | 0 | 8,516 | 8,037 | 763 | 767 | | 18,083 |
| | Liverpool area strategy | 29 | 1,907 | 20 | | | | 1,956 |
| | Temple & Whitefriars strategy | 320 | 364 | | | | | 684 |
| TOTAL CITY FUND | | 25,158 | 21,899 | 10,647 | 1,497 | 869 | 0 | 60,070 |

| Capital & Supplementary Revenue projects - latest estimated costs | | | | | | | | |
|---|------------------------------|-------------------------------|------------------|------------------|------------------|------------------|-------------------------|----------------|
| Service Managed | Project | Exp. Pre 01/04/14 £'000 | 2014/15 £'000 | 2015/16 £'000 | 2016/17 £'000 | 2017/18 £'000 | Later Years £'000 | Total £'000 |
| BRIDGE HOUSE ESTATES | | | | | | | | |
| Authority to start work granted | | | | | | | | |
| Bridges Repairs Fund | Bridgemaster's accommodation | 0 | 552 | | | | | 552 |
| TOTAL BRIDGE HOUSE ESTATES | | 0 | 552 | 0 | 0 | 0 | 0 | 552 |
| CITY'S CASH | | | | | | | | |
| Pre-implementation | | | | | | | | |
| | St Paul's external lighting | 18 | 7 | | | | | 25 |
| TOTAL CITY'S CASH | | 18 | 7 | 0 | 0 | 0 | 0 | 25 |
| TOTAL PLANNING & TRANSPORTATION | | 25,176 | 22,458 | 10,647 | 1,497 | 869 | 0 | 60,647 |

39. Pre-implementation costs comprise feasibility and option appraisal expenditure which has been approved in accordance with the project procedure, prior to authority to start work.
40. It should be noted that the above figures exclude the indicative costs of schemes which have not yet received authority to start work, such as the capital costs of implementing the street lighting strategy or the later phases of the Eastern City cluster.
41. Schemes in the pipeline include the externally funded Bank Junction improvements and the Museum of London Gyrotory scheme.
42. The latest Capital and Supplementary Revenue Project budgets will be presented to the Court of Common Council for formal approval in March 2015.

Contact:

Dipti Patel - dipti.patel@cityoflondon.gov.uk
Simon Owen – simon.owen@cityoflondon.gov.uk
Chamberlain's Department

APPENDIX 1

| Analysis by Service Managed | Actual 2013-14 £'000 | Latest Approved Budget 2014-15 £'000 | Original Budget 2015-16 £'000 | Movement 2014-15 to 2015-16 £'000 | Report Paragraph Reference and Notes |
|------------------------------------|----------------------------|--|--|---|---|
| CITY FUND | | | | | |
| Town Planning | 2,148 | 2,246 | 2,108 | (138) | (i) |
| Transportation Planning | 1,157 | 1,143 | 993 | (150) | (ii) |
| Planning Obligations | 16 | 32 | 0 | (32) | |
| Road Safety | 336 | 271 | 274 | 3 | |
| Street Scene | 0 | 0 | 0 | 0 | |
| Building Control | 594 | 443 | 526 | 83 | (iii) |
| Structural Maintenance/Inspections | 0 | 537 | 506 | (31) | |
| Highways | 7,713 | 7,728 | 9,175 | 1,447 | 27 |
| Rechargeable Works | 0 | 0 | 0 | 0 | |
| Traffic Management | (612) | (787) | (706) | 81 | (iv) |
| Off- Street Parking | 645 | 0 | 0 | 0 | |
| On – Street Parking | 0 | 0 | 0 | 0 | |
| Drains & Sewers | 395 | 406 | 433 | 27 | |
| Contingency | 0 | 597 | 399 | (198) | 19 |
| TOTAL CITY FUND | 12,392 | 12,616 | 13,708 | 1,092 | |
| BRIDGE HOUSE ESTATES | | | | | |
| Bridges | 1,819 | 1,839 | 1,873 | 34 | |
| Tower Bridge Operational | 1,806 | 1,770 | 1,712 | (58) | (v) |
| TOTAL BRIDGE HOUSE ESTATES | 3,625 | 3,609 | 3,585 | (24) | |
| CITY'S CASH | | | | | |
| Off-Street Parking | 135 | 0 | 0 | 0 | |
| TOTAL CITY'S CASH | 135 | 0 | 0 | 0 | |
| TOTAL | 16,152 | 16,225 | 17,293 | 1,068 | |

Notes:

- (i) The proposed Planning Service restructure, effects of the Service Based Review savings and one-off carry forward monies from 2013/14 of £41,000 has resulted in this reduction.
- (ii) The reduction is mainly due to one-off carry forward monies from 2013/14 of £125,000.
- (iii) An increase of £72,000 mainly relates to two new trainee posts and a vacant post being filled in 2015/16.
- (iv) The increase is due to vacancies in 2014/15 being filled in 2015/16.
- (v) A reduction in costs of (£137,000) associated with the relocation of office staff is off-set by increase in employee costs of £67,000 due to the provisional 2% pay and price increase, anticipated incremental rises and a reapportionment of staff costs part-way through 2014/15 between Operational and Tourism.

APPENDIX 2

| Support Service and Capital Charges from/to Planning & Transportation Committee | Actual 2013/14 £000 | Latest Approved Budget 2014/15 £000 | Original Budget 2015/16 £000 | Paragraph Reference |
|---|---------------------------|---|---------------------------------------|------------------------|
| Support Service and Capital Charges | | | | |
| City Surveyor's Employee Recharge | 591 | 357 | 352 | |
| Insurance | 563 | 562 | 587 | |
| IS Recharges – Chamberlain | 226 | 192 | 174 | |
| Capital Charges | 6,306 | 5,756 | 7,326 | 27 |
| Admin Buildings | 542 | 561 | 621 | |
| Film Liaison Staff Costs | 58 | 0 | 0 | |
| Support Services - | | | | |
| Chamberlain | 501 | 432 | 446 | |
| Comptroller and City Solicitor | 238 | 245 | 234 | |
| Town Clerk | 222 | 224 | 214 | |
| City Surveyor | 100 | 104 | 105 | |
| Other | 96 | 83 | 72 | |
| Total Support Services and Capital Charges | 9,443 | 8,516 | 10,131 | |
| Recharges Within Funds | | | | |
| Corporate and Democratic Core – Finance Committee | (58) | (58) | (58) | |
| Directorate Recharge – Port Health & Environmental Services Committee | 1,045 | 1,102 | 1,089 | |
| Tables & Chairs – Licensing Committee | (27) | (27) | (27) | |
| Recharges Across Funds | | | | |
| City's Cash - Statues | (1) | (1) | (1) | |
| TOTAL SUPPORT SERVICE AND CAPITAL CHARGES | 10,402 | 9,532 | 11,134 | |